



ACTION PLAN WORKSHOP: How to transform strategic documents to action

BIOEAST Bioeconomy Conference

Valéria Csonka (ÖMKi)

Zadar

22 April 2026

AGENDA OF THE SESSION



Keynote presentation on the implementation of bioeconomy Action Plans - **Aleksejs Nipers (LBTU)**



Workshop and group discussion on translating strategic documents into concrete measures under varying decision-maker attitudes, while exploring alternative valorisation pathways



Reporting back and main conclusions

**ACTION PLAN WORKSHOP:
How to transform strategic
documents to action**

2

OBJECTIVE OF THE WORKSHOP



Workshop Objective:

to explore how strategic documents can be translated into actions under varying decision-making contexts, while developing practical approaches to navigate implementation challenges.



By the end of the workshop, participants will be able to:

- Understand different decision-making dynamics
- Identify barriers to implementation
- Test and apply negotiation strategies
- Explore alternative valorisation pathways

WORKSHOP FLOW

Group setup (9 parallel groups, approx. 10 participants each):

1. Role selection – assigning perspectives:

- Decision-makers (open / selective / resistant)
- Policy designer
- Stakeholders (public, business, citizen, researcher)

2. Scenario work (A/B/C) – exploring implementation options under different decision-making contexts.

3. Reflection & sharing – key lessons across scenarios

SCENARIOS

SCENARIO A:

- Decision-maker supports implementation but faces strong budget constraints
- Prioritisation is key → only limited measures prioritised for implementation, others postponed or scaled down
- Political pressure (elections) → need for quick, visible results
- Decision-maker prioritises measures with immediate, demonstrable impact
- Implementing actors are pushed to deliver fast, tangible outcomes

SCENARIO B:

- Decision-maker is only partially supportive of implementation - acknowledges importance, but rejects full package of measures
- Action Plan must be reduced to a limited set of feasible, politically acceptable options
- The aim is to divide and prepare different valorisation pathways for the Action Plan

SCENARIO C:

- Decision-maker is resistant to full implementation (political/economic concerns)
- Partially open to alternative, lower-risk pathways instead of full rejection
- Aim is to develop alternative valorisation pathways.

Let's get started!

